



Attendance Policy

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1. Aims

This policy aims to show our commitment to meeting our obligations with regards to school attendance, including those laid out in the Department for Education's (DfE's) statutory guidance on [working together to improve school attendance \(applies from 19 August 2024\)](#), through our whole-school culture and ethos that values good attendance, including:

- Setting high expectations for the attendance and punctuality of all pupils
- Promoting good attendance and the benefits of good attendance
- Reducing absence, including persistent and severe absence
- Ensuring every pupil has access to the full-time education to which they are entitled
- Acting early to address patterns of absence
- Building strong relationships with families to make sure pupils have the support in place to attend school

We will also promote and support punctuality.

2. Legislation and guidance

This policy is based on the Department for Education's (DfE's) statutory guidance on [working together to improve school attendance \(applies from 19 August 2024\)](#) and [school attendance parental responsibility measures](#). The guidance is based on the following pieces of legislation, which set out the legal powers and duties that govern school attendance:

- Part 6 of the [Education Act 1996](#)
- Part 3 of the [Education Act 2002](#)
- Part 7 of the [Education and Inspections Act 2006](#)
- [The Education \(Pupil Registration\) \(England\) Regulations 2006 \(and 2010, 2011, 2013, and 2016 amendments\)](#)
- [The School Attendance \(Pupil Registration\) \(England\) Regulations 2024](#)
- [The Education \(Penalty Notices\) \(England\) \(Amendment\) Regulations 2013 and the 2024 amendment](#)

- It also refers to:
- [School census guidance](#)
- [Keeping Children Safe in Education](#)
- [Mental health issues affecting a pupil's attendance: guidance for schools](#)

3. Roles and responsibilities

3.1 The governing board

The governing board is responsible for:

- setting high expectations of all school leaders, staff, pupils and parents.
- making sure school leaders fulfil expectations and statutory duties, including:
 - making sure the school records attendance accurately in the register, and shares the required information with the DfE and local authority.
 - making sure the school works effectively with local partners to help remove barriers to attendance, and keeps them informed regarding specific pupils, where appropriate.
- recognising and promoting the importance of school attendance across the school's policies and ethos.
- making sure the school's attendance management processes are delivered effectively, and that consistent support is provided for pupils who need it most by prioritising staff and resources.
- making sure the school has high aspirations for all pupils, but adapts processes and support to pupils' individual needs.
- regularly reviewing and challenging attendance data and helping school leaders focus improvement efforts on individual pupils or cohorts who need it most.
- working with school leaders to set goals or areas of focus for attendance and providing support and challenge.
- monitoring attendance figures for the whole school and repeatedly evaluating the effectiveness of the school's processes and improvement efforts to make sure they are meeting pupils needs.
- making sure all staff receive adequate training on attendance as part of the regular continued professional development offer, so that staff understand:
 - the importance of good attendance.
 - that absence is almost always a symptom of wider issues.
 - the school's legal requirements for keeping registers.
 - the school's strategies and procedures for tracking, following up on and improving attendance, including working with partners and keeping them informed regarding specific pupils, where appropriate.
- making sure dedicated training is provided to staff with a specific attendance function in their role, including in interpreting and analysing attendance data.
- working with school leaders to develop a comprehensive action plan to improve attendance (where the school is struggling with attendance).
- holding the headteacher to account for the implementation of this policy.

3.2 The headteacher

The headteacher is responsible for:

- the implementation of this policy at the school.
- monitoring school-level absence data and reporting it to governors.
- supporting staff with monitoring the attendance of individual pupils.
- monitoring the impact of any implemented attendance strategies.
- issuing fixed-penalty notices, where necessary, and/or authorising the Senior Attendance Champion to be able to do so.
- working with the parents of pupils with special educational needs and/or disabilities (SEND) to develop specific support approaches for attendance for pupils with SEND, including where school transport is regularly being missed, and where pupils with SEND face in-school barriers.
- communicating with the local authority when a pupil with an education, health and care (EHC) plan has falling attendance, or where there are barriers to attendance that relate to the pupil's needs.
- communicating the school's high expectations for attendance and punctuality regularly to pupils and parents through all available channels.

3.3 The Senior Attendance Champion

The Senior Attendance Champion is responsible for:

- leading, championing and improving attendance across the school.
- setting a clear vision for improving and maintaining good attendance.
- evaluating and monitoring expectations and processes.
- having a strong grasp of absence data and oversight of absence data analysis.
- regularly monitoring and evaluating progress in attendance.
- establishing and maintaining effective systems for tackling absence, and making sure they are followed by all staff.
- liaising with pupils, parents/carers and external agencies, where needed.
- building close and productive relationships with parents to discuss and tackle attendance issues.
- creating intervention or reintegration plans in partnership with pupils and their parents/carers.
- delivering targeted intervention and support to pupils and families.

The Senior Attendance Champion is Ross Powell and can be contacted via Tel: 01204 333494 or email: office@st-marys-deane.bolton.sch.uk

3.4 The Attendance Officer

The school attendance officer is responsible for:

- monitoring and analysing attendance data (see section 7).
- benchmarking attendance data to identify areas of focus for improvement.
- providing regular attendance reports to school staff and reporting concerns about attendance to the designated senior leader responsible for attendance, and the headteacher.
- working with education welfare officers to tackle persistent absence.
- advising the headteacher when to issue fixed-penalty notices.

The attendance officer is Paula Coleman and can be contacted via Tel: 01204 333494 or email: office@st-marys-deane.bolton.sch.uk

3.5 Class Teachers

Class teachers are responsible for recording attendance for both morning and afternoon sessions on a daily basis, using the correct codes (see Appendix 1), and submitting this information to the school office on the same day in the morning and the afternoon.

3.6 School Office Staff

School office staff will:

- take calls from parents/carers about absence on a day-to-day basis and record it on the school system.
- transfer calls from parents/carers to the Attendance Officer where appropriate, in order to provide them with more detailed support on attendance.

3.7 Parents

Where this policy refers to a parent, it refers to the adult the school and/or local authority decides is most appropriate to work with, including:

- all natural parents, whether they are married or not.
- all those who have parental responsibility for a child or young person.
- those who have day-to-day responsibility for the child (i.e. lives with and looks after them).

Parents are expected to:

- make sure their child attends every day on time.
- call the school to report their child's absence before 09:00 on the day of the absence (and each subsequent day of absence), and advise when they are expected to return.
- provide the school with more than one emergency contact number for their child.
- ensure that, where possible, appointments for their child are made outside of the school day
- keep to any attendance contracts that they make with the school and/or local authority.
- seek support, where necessary, for maintaining good attendance, by contacting Paula Coleman via Tel: 01204 333494 or email: office@st-marys-deane.bolton.sch.uk

3.8 Pupils

Pupils are expected to:

- attend school every day, on time.

4. Recording attendance

4.1 Attendance register

We will keep an electronic attendance register, and place all pupils onto this register.

We will take our attendance register at the start of the first session of each school day and once during the second session. It will mark, using the appropriate national attendance and absence codes from the School Attendance (Pupil Registration) (England) Regulations 2024, whether every pupil is:

- Present
- Attending an approved off-site educational activity
- Absent

- Unable to attend due to exceptional circumstances

Any amendment to the attendance register will include:

- the original entry.
- the amended entry .
- the reason for the amendment.
- the date on which the amendment was made .
- the name and position of the person who made the amendment.

See Appendix 1 for the DfE attendance codes.

We will also record:

- whether the absence is authorised or not (for pupils of compulsory school age).
- the nature of the activity, where a pupil is attending an approved educational activity.
- the nature of circumstances, where a pupil is unable to attend due to exceptional circumstances.

We will keep every entry on the attendance register for 6 years after the date on which the entry was made.

See table below for start and end times for all pupils:

Year Group	Start Time	End Time
Preschool AM	08:45	11:45
Preschool PM	12:15	15:15
Nursery AM	08:45	11:45
Nursery PM	12:15	15:15
Reception	08:45	15:15
Year 1	08:50	15:20
Year 2	08:50	15:20
Year 3	08:45	15:15
Year 4	08:45	15:20
Year 5	08:50	15:25
Year 6	08:50	15:30

4.2 Unplanned absence

The pupil's parent must notify the school of the reason for the absence on the first day of an unplanned absence by 09:00 or as soon as practically possible, by calling/emailing the school office, who can be contacted via Tel: 01204 333494 or email: office@st-marys-deane.bolton.sch.uk.

We will mark absence due to physical or mental illness as authorised, unless the school has a genuine concern about the authenticity of the illness.

Where the absence is longer than 3 days, or there are doubts about the authenticity of the illness, the school will ask for medical evidence, such as a prescription, appointment card or other appropriate form of evidence. We will not ask for medical evidence unnecessarily.

If the school is not satisfied about the authenticity of the illness, the absence will be recorded as unauthorised and parents will be notified of this in advance.

4.3 Planned absence

Attending a medical or dental appointment will be counted as authorised as long as the pupil's parent notifies the school in advance of the appointment. The school may ask for medical evidence, such as an appointment card or other appropriate form of evidence. The pupil's parent must notify the school about planned absence via conversation with the school office team, Tel: 01204 333494 or email: office@st-marys-deane.bolton.sch.uk.

However, we encourage parents to make medical and dental appointments out of school hours where possible. Where this is not possible, the pupil should be out of school for the minimum amount of time necessary.

The pupil's parent must also apply for other types of term-time absence as far in advance as possible of the requested absence. Go to section 5 to find out which term-time absences the school can authorise.

4.4 Lateness and punctuality

A pupil who arrives late:

- Before the register has closed will be marked as late, using the appropriate code
- After the register has closed will be marked as absent, using the appropriate code

Where punctuality is a cause for concern, the Attendance Officer will invite parents in for a meeting to discuss the reasons for lateness and whether any support can be offered.

4.5 Following up unexplained absence

Where any pupil we expect to attend school does not attend, or stops attending, without reason, the school will:

- text the pupil's parent on the morning of the first day of unexplained absence to request a telephone call with the reason for absence. Where a parent does not call the school within 30 minutes, the Attendance Officer will make a telephone call to ascertain the reason absence. If the school cannot reach any of the pupil's emergency contacts, the school will leave a voice message and may complete a home visit.
- identify whether the absence is approved or not.
- identify the correct attendance code to use and input it as soon as the reason for absence is ascertained.
- call the parent on each day that the absence continues without explanation, to make sure proper safeguarding action is taken where necessary. If absence continues, the Attendance Officer will make a home visit.
- where appropriate, offer support to the pupil and/or their parents to improve attendance following the Bolton Local Authority guidelines.
- identify whether the pupil needs support from wider partners, as quickly as possible, and make the necessary referrals.
- where support is not appropriate, not successful, or not engaged with, the school will issue a notice to improve, penalty notice or other legal intervention.

4.6 Reporting to parents

The school will regularly inform parents (see definition of 'parent', as used in this policy, in section 3.7 above) about their child's attendance and absence levels via termly reports or more frequently where attendance is a cause for concern.

5. Authorised and unauthorised absence

5.1 Approval for term-time absence

The headteacher will allow pupils to be absent from the school site for certain educational activities, or to attend other schools or settings.

The headteacher will only grant a **leave of absence** to a pupil during term time if the request meets the specific circumstances set out in the [2024 school attendance regulations](#). These circumstances are:

- Taking part in a regulated performance, or regulated employment abroad
- Attending an interview
- Study leave
- A temporary, time-limited part-time timetable
- Exceptional circumstances

A leave of absence is granted at the headteacher's discretion, including the length of time the pupil is authorised to be absent for.

'Exceptional circumstances' will be responded to on a case-by-case basis. Some examples may include the death of a close relative, attendance at a funeral, respite care of a looked after child, a housing crisis preventing attendance, and a day for religious observance.

Leave of absence will not be granted for:

- a holiday or other absence for leisure or recreation.
- a pupil to take part in protest activity during school hours.

The school considers each application for term-time absence individually, taking into account the specific facts, circumstances and relevant background context behind the request.

Any request should be submitted as soon as it is anticipated and, where possible, at least two weeks before the absence, and in accordance with any leave of absence request form, accessible via the school office. The headteacher may require evidence to support any request for leave of absence.

Other valid reasons for **authorised absence** include (but are not limited to):

- Illness (including mental-health illness) and medical/dental appointments (see sections 4.2 and 4.3 for more detail)
- Religious observance – where the day is exclusively set apart for religious observance by the religious body to which the pupil's parent(s) belong(s). If necessary, the school will seek advice from the parent's religious body to confirm whether the day is set apart
- Parent(s) travelling for occupational purposes – this covers Roma, English and Welsh gypsies, Irish and Scottish travellers, showmen (fairground people) and circus people, bargees (occupational boat dwellers) and new travellers. Absence may be authorised only when a traveller family is known to be travelling for occupational purposes and has agreed this with the school, but it is not known whether the pupil is attending educational provision
- If the pupil is currently suspended or excluded from school (and no alternative provision has been made)

Other reasons the school may allow a pupil to be absent from the school site, which are not classified as absences, include (but are not limited to):

- Attending an offsite approved educational activity, sporting activity or visit or trip arranged by the school
- Attending another school at which the pupil is also registered (dual registration)
- Attending provision arranged by the local authority

- If there is any other unavoidable cause for the pupil not to attend school, such as disruption to travel caused by an emergency, a lack of access arrangements, or because the school premises are closed

5.2 Sanctions

Our school will make use of the full range of potential sanctions – including, but not limited to, those listed below – to tackle poor attendance. Decisions will be made on an individual, case-by-case basis.

Penalty notices

The headteacher (or someone authorised by them), local authority or the police can fine parents for the unauthorised absence of their child from school, where the child is of compulsory school age, by issuing a penalty notice.

The school sends penalty notice requests to the Local Authority, who will then issue the penalty notice if deemed appropriate.

Before issuing a penalty notice, the school will consider the individual case, including:

- Whether the national threshold for considering a penalty notice has been met (10 sessions of unauthorised absence in a rolling period of 10 school weeks)
- Whether a penalty notice is the best available tool to improve attendance for that pupil
- Whether further support, a notice to improve or another legal intervention would be a more appropriate solution
- Whether any obligations that the school has under the Equality Act 2010 make issuing a penalty notice inappropriate

Each parent who is liable for the pupil's offence(s) can be issued with a penalty notice, but this will usually only be the parent/parents who allowed the absence.

The payment must be made directly to the local authority, regardless of who issues the notice. If the payment has not been made after 28 days, the local authority can decide whether to prosecute or withdraw the notice.

If issued with a **first** penalty notice, the parent must pay £80 within 21 days, or £160 within 28 days.

If a **second** penalty notice is issued to the same parent in respect of the same pupil, the parent must pay £160 if paid within 28 days.

A **third** penalty notice cannot be issued to the same parent in respect of the same child within 3 years of the date of the issue of the first penalty notice. In a case where the national threshold is met for a third time within those 3 years, alternative action will be taken instead.

A penalty notice may also be issued where parents allow their child to be present in a public place during school hours without reasonable justification, during the first 5 days of a suspension or exclusion (where the school has notified the parents that the pupil must not be present in a public place on that day). These penalty notices are not included in the National Framework, not subject to the same considerations about support being provided, and do not count towards the limit as part of the escalation process.

In these cases, the parent must pay £60 within 21 days, or £120.

Notices to improve

If the national threshold has been met and support is appropriate, but parents do not engage with offers of support, the school may offer a notice to improve to give parents a final chance to engage with support.

Notices to improve will be issued in line with processes set out in the local code of conduct for the local authority area in which the pupil attends school.

They will include:

- Details of the pupil's attendance record and of the offences
- The benefits of regular attendance and the duty of parents under [section 7 of the Education Act 1996](#)
- Details of the support provided so far

- Opportunities for further support, or to access previously provided support that was not engaged with
- A clear warning that a penalty notice may be issued if attendance doesn't improve within the improvement period, along with details of what sufficient improvement looks like, which will be decided on a case-by-case basis
- A clear timeframe of between 3 and 6 weeks for the improvement period
- The grounds on which a penalty notice may be issued before the end of the improvement period

6. Strategies for promoting attendance

The school recognises the importance of good attendance, and it is a central part of the school's vision. High expectations of attendance are in place and communicated regularly to pupils and parents. Effective systems for maintaining and tackling absence are in place and stakeholders are made aware of these through ongoing communication.

The school recognises that children missing education can act as a warning sign to a range of safeguarding issues. The school also recognises that early help processes are key to maintaining good attendance by supporting pupils and their families.

Attendance is incentivised through:

- Weekly attendance trophy for the class with the highest attendance
- Extended break time reward for the class with the highest weekly attendance
- Half-termly class rewards for classes meeting targets.
- Attendance stickers
- Attendance certificates

7. Supporting pupils who are absent or returning to school

Sometimes pupils may have absence linked to the reasons below:

- complex barriers to attendance
- mental or physical ill health or SEND
- returning to school after a lengthy or unavoidable period of absence

The school will work with these families using the following strategies to remove barriers to attendance:

- Attendance support meeting
- Early Help
- IHP
- Part-time timetable
- Wellbeing support
- Gap teaching
- Attendance contract with achievable targets

Where a pupil has an education health and care (EHC) plan and their attendance falls, or the school becomes aware of barriers to attendance that related to the pupil's needs, the school will inform the local authority.

8. Attendance monitoring

8.1 Monitoring attendance

The school will monitor attendance and absence data (including punctuality) half-termly, termly and yearly across the school and at an individual pupil, year group and cohort level.

Specific pupil information will be shared with the DfE on request.

Data will be collected each term and published at national and local authority level through the DfE's school absence national statistics releases. The underlying school-level absence data is published alongside the national statistics.

The school will benchmark its attendance data at whole school, year group and cohort level against local, regional, and national levels to identify areas of focus for improvement, and share this with the governing board.

8.2 Analysing attendance

The school will:

- analyse attendance and absence data regularly to identify pupils, groups or cohorts that need additional support with their attendance.
- identify pupils whose absences may be a cause for concern, especially those who demonstrate patterns of persistent or severe absence.
- conduct thorough analysis of half-termly, termly, and full-year data to identify patterns and trends.
- look at historic and emerging patterns of attendance and absence, and then develop strategies to address these patterns.

8.3 Using data to improve attendance

The school will:

- develop targeted actions to address patterns of absence (of all severities) of individual pupils, groups or cohorts that it has identified via data analysis.
- provide targeted support to the pupils it has identified whose absences may be a cause for concern, especially those who demonstrate patterns of persistent or severe absence, and their families (see section 8.4 below).
- provide regular attendance reports to facilitate discussions with pupils and families, and to the governing board and school leaders (including special educational needs co-ordinators, designated safeguarding leads and pupil premium leads).
- use data to monitor and evaluate the impact of any interventions put in place in order to modify them and inform future strategies.
- share information and work collaboratively with other schools in the area, local authorities and other partners where a pupil's absence is at risk of becoming persistent or severe, including keeping them informed regarding specific pupils, where appropriate.

8.4 Reducing persistent and severe absence

Persistent absence is where a pupil misses 10% or more of school, and severe absence is where a pupil misses 50% or more of school. Reducing persistent and severe absence is central to the school's strategy for improving attendance.

The school will:

- use attendance data to find patterns and trends of persistent and severe absence.
- consider potential safeguarding issues and, where suspected or present, address them in line with Keeping Children Safe in Education.
- meet with the parents of pupils who the school (and/or local authority) considers to be vulnerable or at risk of persistent or severe absence, or who are persistently or severely absent, to:
 - discuss attendance and engagement at school.
 - listen and understand barriers to attendance.
 - explain the help that is available.
 - explain the potential consequences of, and sanctions for, persistent and severe absence.
 - review any existing actions or interventions.
- provide access to wider support services to remove the barriers to attendance, in conjunction with the local authority, where relevant.

- consider alternative support that could be put in place to remove any barriers to attendance and re-engage these pupils. In doing so, the school will sensitively consider some of the reasons for absence
- implement sanctions, where necessary (see section 5.2, above).
- work within Local Authority guidelines.

9. Monitoring arrangements

This policy will be reviewed as guidance from the local authority and/or DfE is updated, and as a minimum annually.

10. Links with other policies

This policy links to the following policies:

- Safeguarding and Child Protection Policy
- Behaviour Policy

Appendix 1: Attendance Codes

The following codes are taken from the DfE's [guidance on school attendance](#).

Code	Definition	Scenario
I	Present (am)	Pupil is present at morning registration
l	Present (pm)	Pupil is present at afternoon registration
L	Late arrival	Pupil arrives late before register has closed
Attending a place other than the school		
K	Attending education provision arranged by the local authority	Pupil is attending a place other than a school at which they are registered, for educational provision arranged by the local authority
V	Attending an educational visit or trip	Pupil is on an educational visit/trip organised or approved by the school
P	Participating in a sporting activity	Pupil is participating in a supervised sporting activity approved by the school
W	Attending work experience	Pupil is on an approved work experience placement
B	Attending any other approved educational activity	Pupil is attending a place for an approved educational activity that is not a sporting activity or work experience
D	Dual registered	Pupil is attending a session at another setting where they are also registered
Absent – leave of absence		
C1	Participating in a regulated performance or undertaking regulated employment abroad	Pupil is undertaking employment (paid or unpaid) during school hours, approved by the school
M	Medical/dental appointment	Pupil is at a medical or dental appointment
J1	Interview	Pupil has an interview with a prospective employer/educational establishment

S	Study leave	Pupil has been granted leave of absence to study for a public examination
X	Not required to be in school	Pupil of non-compulsory school age is not required to attend
C2	Part-time timetable	Pupil is not in school due to having a part-time timetable
C	Exceptional circumstances	Pupil has been granted a leave of absence due to exceptional circumstances
Absent – other authorised reasons		
T	Parent travelling for occupational purposes	Pupil is a ‘mobile child’ who is travelling with their parent(s) who are travelling for occupational purposes
R	Religious observance	Pupil is taking part in a day of religious observance
I	Illness (not medical or dental appointment)	Pupil is unable to attend due to illness (either related to physical or mental health)
E	Suspended or excluded	Pupil has been suspended or excluded from school and no alternative provision has been made
Absent – unable to attend school because of unavoidable cause		
Q	Lack of access arrangements	Pupil is unable to attend school because the local authority has failed to make access arrangements to enable attendance at school
Y1	Transport not available	Pupil is unable to attend because school is not within walking distance of their home and the transport normally provided is not available
Y2	Widespread disruption to travel	Pupil is unable to attend because of widespread disruption to travel caused by a local, national or international emergency
Y3	Part of school premises closed	Pupil is unable to attend because they cannot practicably be accommodated in the part of the premises that remains open

Y4	Whole school site unexpectedly closed	Every pupil absent as the school is closed unexpectedly (e.g. due to adverse weather)
Y5	Criminal justice detention	Pupil is unable to attend as they are: • In police detention • Remanded to youth detention, awaiting trial or sentencing, or • Detained under a sentence of detention
Y6	Public health guidance or law	Pupil's travel to or attendance at the school would be prohibited under public health guidance or law
Y7	Any other unavoidable cause	To be used where an unavoidable cause is not covered by the other codes
Absent – unauthorised absence		
G	Holiday not granted by the school	Pupil is absent for the purpose of a holiday, not approved by the school
N	Reason for absence not yet established	Reason for absence has not been established before the register closes
O	Absent in other or unknown circumstances	No reason for absence has been established, or the school isn't satisfied that the reason given would be recorded using one of the codes for authorised absence
U	Arrived in school after registration closed	Pupil has arrived late, after the register has closed but before the end of session
Administrative codes		
Z	Prospective pupil not on admission register	Pupil has not joined school yet but has been registered
#	Planned whole-school closure	Whole-school closures that are known and planned in advance, including school holidays

Appendix 2: Staged Attendance Process Flowchart

Staged Attendance Process - Flowchart

STAGE 1 – attendance cause for concern

School identifies barriers to attendance with parents and pupil. Support put in place. Offer of early help (EHA) if appropriate.

Q - Lead professional / Social Worker already working with family? Discuss concerns & address in child/family's plan.

Q - Are medical absences a concern? Consider using a medical action plan at Stage 1 or 2.

Continue to monitor attendance and offer support. Where parents have not engaged, continue to contact to discuss concerns and identify barriers to attendance, repeating offer of early help where appropriate.

Attendance

Y

Acknowledge improvement. End staged

N

Move to Stage 2

STAGE 2 – School Attendance Meeting (SAM)

Q - Lead professional/Social Worker already working with family? Discuss concerns & address in child's plan. Separate SAM not

School sends Stage 2 letter and invite to a School Attendance Meeting (SAM) to parents. Continue to offer support/early help.

SAM – discuss absences, reasons and strategies to improve attendance. Early help to be offered again if previously refused. Agree clear, personalised plan with actions/targets. Offer an Attendance Contract. **Set review for 4-6 weeks.** Continue to monitor and offer support to parents.

Review meeting. Significant improvement in attendance?

Y

End staged process and monitor for agreed period

N

Attendance improving and agreed plan of support in

Y

Remain at Stage 2 for agreed period. Arrange another review.

N

Attendance not improving despite personalised plan or insufficient engagement from

Move to Stage 3

Option to send a Notice to Improve or request a penalty notice.

STAGE 3 – Notice to Improve

Send a Notice to improve letter stating all support given prior to the letter with 3 weeks to improve.

Attendance improved?

N

Request a PN with full details of support and what the absence relates to.

Y

Continue to monitor at Stage 2

STAGE 3 – Request a penalty notice

Decide not to send a notice to improve.